

## INTERNATIONAL RESCUE COMMITTEE

Transformation Code: 4C

Commitment ID: 202010, 202020, 202021, 202025

- 1. Highlight the concrete actions taken between 1 January and December 31 2017 to implement the commitments which contribute to achieving this transformation. Be as specific as possible and include any relevant data/figures. (Maximum 150 words)**

IRC continued to roll out the Outcomes and Evidence Framework across its country programs. All IRC country programs, including new operations in Europe, have developed strategic action plans (SAPs), providing contextually informed decisions on the five IRC outcomes (Health, Safety, Economic Wellbeing, Education and Power) that country programs will focus on through 2020. IRC updated the evidence base in the Interactive Outcome and Evidence Framework (iOEF), which remains freely accessible. Since its launch (2016), the iOEF has been used by 10,000+ users from across 144 countries. IRC technical units have used the evidence to develop program guidance across outcomes. IRC teams at headquarters and in the field have used iOEF theories of change to guide their work. In the last quarter of 2017 alone, 75% of projects were designed using the theories of change and 72% of projects were designed based on best available evidence.

- A) How are you measuring progress toward achieving your commitments? Please check one or more boxes below.**

Donor reports

- B) How are you assessing whether progress on your commitments is leading toward change in the direction of the transformation? (50 words)**

The Program Quality team has established metrics that record IRC's technical influence, for instance, the number and types of policy targets/institutions with whom we engage and whether our research-based recommendations have been taken up.

2.

- A) Please select no more than 3 key challenges faced in implementing commitments related to this transformation.**

- B) How are these challenges impacting achievement of this transformation? (50 words)**

There is a need for commonly defined outcomes, measured by commonly endorsed indicators, and coordinated demand for and support of the use of evidence in program design. In absence of this, it is difficult to ensure that the most effective and cost effective interventions are those funded and implemented by all practitioners.

**3. Highlight actions planned for 2018 to advance implementation of your commitments in order to achieve this transformation. (75 words)**

IRC will continue to improve the usability and usefulness of the iOEF, and generate more evidence for internal and external use. IRC is also developing a clear set of decision-making processes and tools to streamline its interventions so that resources are channeled towards the most effective and most promising interventions for achieving a given outcome based on best available evidence. Through this process, IRC will also identify and generate research around the most critical gaps.

**4. What steps or actions are needed to make collective progress to achieve this transformation? (75 words)**

More funding to generate evidence particularly around interventions targeting forcibly displaced populations. Greater translation of the existing evidence so that it is useful and used by policymakers. Stronger accountability by donors in both demanding and supporting evidence-based approaches. More agreement across donors and policymakers about outcomes and how they should be measured.

**5. List any good practice or examples of innovation undertaken individually or in cooperation with others to advance this transformation. (50 words)**

IRC and SIDA are piloting a multi-year approach to programming aligned with IRC SAP outcomes, using our Analysis Driven Agile Programming Techniques (ADAPT). In partnership with Sesame Street, IRC earned US\$100 million prize to bring early childhood education to refugee children in the Middle East.

Transformation Code: 4C

Commitment ID: 202013

**1. Highlight the concrete actions taken between 1 January and December 31 2017 to implement the commitments which contribute to achieving this transformation. Be as specific as possible and include any relevant data/figures. (Maximum 150 words)**

IRC published and promoted two reports: *Refugee Compacts* (with the Center for Global Development) and *Towards a New Global Compact on Refugees: Early Lessons from East Africa*, which identified challenges and progress towards bridging the humanitarian-development divide, and offered recommendations for best practices. *Refugee Compacts* was launched at an event featuring leadership from IRC, CGD, World Bank, and Jordan. *Early Lessons* was launched at a UNGA side event (co-hosted with Save the Children).

Spoke at a Global Compact on Refugees consultation about how to identify and fill data/evidence gaps to improve joint analysis and planning towards shared outcomes.

Partnered with the Ugandan government and UN agencies on a Solidarity Summit event on the role of humanitarian and development actors and civil society at the humanitarian-development nexus to support refugees and host communities.

IRC's CEO/President spoke at UN OCHA's policy forum on the importance of developing shared outcomes for refugees.

**A) How are you measuring progress toward achieving your commitments? Please check one or more boxes below.**

**B) How are you assessing whether progress on your commitments is leading toward change in the direction of the transformation? (50 words)**

Monitoring implementation of the CRRF using a case study methodology, and tracking language in drafts of the Global Compact on Refugees.

**2.**

**A) Please select no more than 3 key challenges faced in implementing commitments related to this transformation.**

**B) How are these challenges impacting achievement of this transformation? (50 words)**

There remain few examples of where there is joint outcome-setting, analysis and/or planning between humanitarian and development actors, with governments and other key stakeholders. It is challenging to drive change without enough experiences that test hypotheses and catalogue lessons.

**3. Highlight actions planned for 2018 to advance implementation of your commitments in order to achieve this transformation. (75 words)**

Track rollout of the CRRF and World Bank financing, including via country case studies that will identify constraints and opportunities for better joined-up responses to protracted refugee crises. Advocate with UNHCR, the World Bank and other donors for multiyear financing to align with long-term nature of crises. Provide feedback on drafts of the Global Compact on Refugees, with a focus on the need for multistakeholder approaches and a set of collective outcomes.

**4. What steps or actions are needed to make collective progress to achieve this transformation? (75 words)**

Greater collective leadership to turn rhetoric into action. There has been significant discussion at leadership levels across the UN system, the World Bank, and NGOs to work better together. Specific guidance, such as through the Global Compact on Refugees, should outline how to shift from business as usual to a model that demonstrates a better way of working together to achieve collective outcomes.